File No.:- FILE NO. REDACTED **Date:** REDACTED

CERTIFICATE

This is to certify that Mr. **HOTU RAM** has been employed with the iStart Program at Bhamashah Techno Hub under the Department of Information Technology and Communication (DoIT&C), Government of Rajasthan, from **01st June 2022 to 31st May 2024**. He has successfully completed a Research Report titled *"**iStart-Vibrant Ecosystem for Startups**"* under our guidance and supervision. This work has not been submitted elsewhere for any research work.

During his tenure with us, he assisted in managing various incubation programs, workshops, and events to foster entrepreneurship and innovation, coordinating with industry experts, mentors, and investors to create valuable networking opportunities for incubated startups. His work also involved preparing detailed reports and presentations on startups' progress by conducting thorough data and policy analyses.

In the research work, he demonstrated exceptional dedication, a strong work ethic, and a commitment to excellence. His research and efforts have provided valuable insights and contributed to the advancement of our initiatives. We believe this report will significantly aid the future growth of Rajasthan's startup ecosystem and the impact of the program.

We acknowledge Hotu Ram's outstanding performance and wish his continued success in his future endeavors.

SIGN & NAME REDACTED

(iStart Mentor)

SIGN, STAMP & NAME REDACTED

(Additional Director, DoIT&C)

PORTFOLIO PREVIEW • UNREDACTED ORIGINAL AVAILABLE ON REQUEST